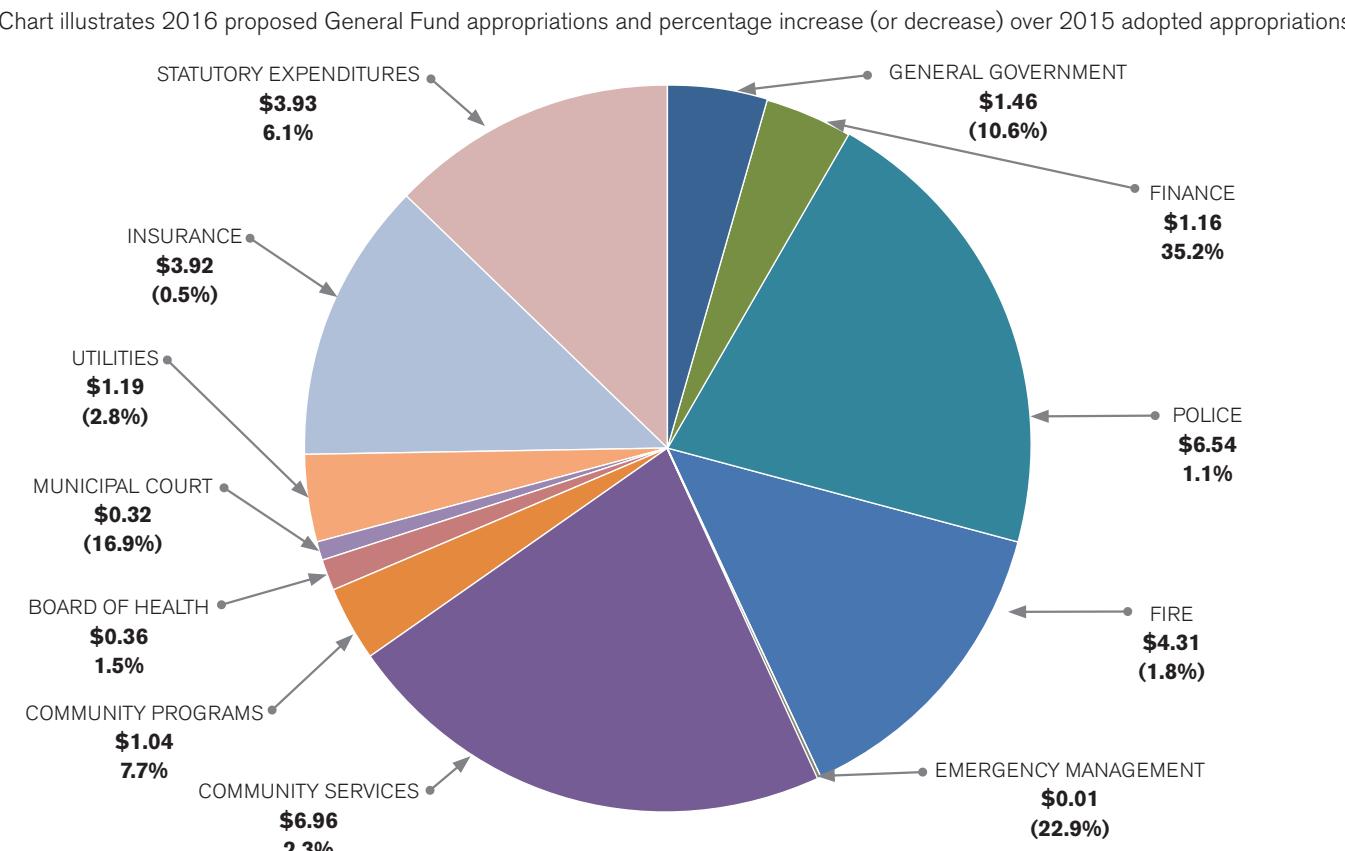




2016 BUDGET SNAPSHOT

SUMMIT CITY HALL • 512 SPRINGFIELD AVENUE
SUMMIT, NEW JERSEY 07901-2667
908.277.9400

MUNICIPAL APPROPRIATIONS IN MILLIONS



ECRWSS POSTAL CUSTOMER SUMMIT, NEW JERSEY 07901

2016 BUDGET HIGHLIGHTS

Municipal Tax Rate: The municipal tax rate remains stable. Since 2012, it has increased by a nominal \$0.01.

Credit Rating: Summit's AAA bond rating resulted in the successful sale of \$29MM in general bonds with a net interest cost of 1.82%, significantly reducing annual debt service payments by the city.

Tax Collection: Our tax collection rate is 99.58%, the highest collection rate in the last five years.

Appropriations: Total Appropriations will increase by \$454,525, a 1.48% increase from 2015.

Major cost drivers include:

- Salary and wages – Up \$248,000
- Healthcare insurance – Up \$122,000
- Pension obligations – Up \$193,210
- Debt service payments – Up \$264,713
- Interlocal agreements (Mountain Valley Regional Dispatch Center) – Up \$290,000
- Reserves (tax appeals and salary adjustments) – Up \$108,000

Master Plan: A master plan re-examination is a statutory requirement by the State of New Jersey every 10 years. In 2016, the Planning Board will lead an effort to re-examine Summit's Master Plan. The project will focus on ways to encourage new capital investment and repurpose existing undeveloped lands, share public spaces, and enhance the economic and environmental health of our downtown.

Capital Improvement Plan: The proposed 2016 Capital Improvement Plan with General Fund operations and Parking and Sewer Utility Funds requires \$8.3 million to fund infrastructure, facility and equipment needs, including but not limited to:

- City recreational facility projects including replacement of Upper Tatlock artificial turf field and Family Aquatic Center improvements.
- A number of important road and safety improvement projects that include repairs to sidewalks, streetscape enhancements, and pedestrian and bicycle safety plans.
- Necessary sewer infrastructure assessments and repairs to main lines in the sewer system.
- Structural and safety improvements to the Springfield Avenue Tier Garage, including elevator replacement, security lighting and signage.



*Excludes school debt service, reserve for uncollected taxes, Public Library and deferred charges



MAYOR
Nora G. Radest

COMMON COUNCIL
COUNCIL PRESIDENT
Mike McTernan (Ward 1)
WARD 1
B. David Naidu
Robert J. Rubino, MD
WARD 2
Patrick J. Hurley
Sandra R. Lizza
Mary Ogden
COUNCILMAN AT LARGE
Richard Sun

CITY ADMINISTRATOR
Michael F. Rogers

CITY CLERK
Rosemary Licatese

CITY TREASURER/CFO
Marge Gerba

PUBLIC INFORMATION OFFICER
Amy Cairns

Visit cityofsummit.org for info on how to sign up for notifications, our new Report a Concern app and to view Common Council meetings, and more.



2016 BUDGET SNAPSHOT

The proposed 2016 municipal operating budget is a spending plan based on strategic initiatives and goals created by City Administration.

Detailed budget information is available at cityofsummit.org/budgets or in the Office of the City Clerk and at the Summit Free Public Library.

A public hearing is scheduled for Tuesday, May 3 at 7:30PM in Common Council Chamber at City Hall.

2016 General Fund Budget Summary

- 0.84% increase in Municipal tax rate
- 2016 \$0.836/\$100 Assessed Valuation
- 2015 \$0.829/\$100 Assessed Valuation
- Municipal tax levy increase \$236,501

Strategic Initiatives & Goals

Our City Promotes:

Quality of Life for all Citizens
GOAL: Maximize the potential of land use throughout the city with a focus on creativity and innovation
KEY PROJECT: Initiate the Master Plan re-examination

Citizen-Focused Service Delivery
GOAL: Enhance effectiveness and efficiency of technology to improve customer service
KEY PROJECT: Integrate web-based citizen request management technology

Safe and Healthy Neighborhoods
GOAL: Manage traffic-related issues, enhance pedestrian and bicycle safety
KEY PROJECT: Create a specialized police traffic unit utilizing engineering, education and enforcement strategies; improve pedestrian and bicycle infrastructure

Fiscal Responsibility
GOAL: Maintain a fiscal model that balances short and long-term needs
KEY PROJECT: Secure AAA bond rating and long-term financing for short term notes with historic low interest market

Economic Opportunity
GOAL: Plan and encourage smart growth and transit-oriented development
KEY PROJECT: Structure economic development strategy around installation of gigabit internet

Environmental Sustainability
GOAL: Adopt incentives to reduce consumption and encourage environmental responsibility
KEY PROJECT: Develop a ridesharing program to alleviate traffic congestion and demand for parking

Responsible, Transparent & Inclusive Government
GOAL: Develop a strategic technology plan; engage community by providing timely, accurate information
KEY PROJECT: Streamline records management, ordinance and OPRA request electronically; secure new licensing and permitting platform for improved processing

SUMMIT TAX BILL BREAKDOWN – \$133.5MM

The chart illustrates the percentage and amount (in millions) of the overall taxes raised for each component of the local property tax bill.



SUMMIT'S HOUSEHOLD TAX PICTURE

	AVERAGE RESIDENTIAL TAX			TOTAL TAXES RAISED (IN MILLIONS)			
	2015-2016 % change	2016	2015	2014	2016	2015	2014
County & Open Space*	3.4%	\$5,080	\$4,916	\$4,597	\$38.54	\$37.26	\$35.25
School & School Debt	1.3%	\$8,782	\$8,667	\$7,853	\$66.61	\$65.67	\$64.79
Municipal (including Library)	1.1%	\$3,743	\$3,706	\$3,641	\$28.39	\$28.08	\$28.21
TOTAL	1.8%	\$17,605	\$17,289	\$16,091	\$133.54	\$131.01	\$128.42

Table breaks down tax bill for homeowner with property assessed at \$410,000.

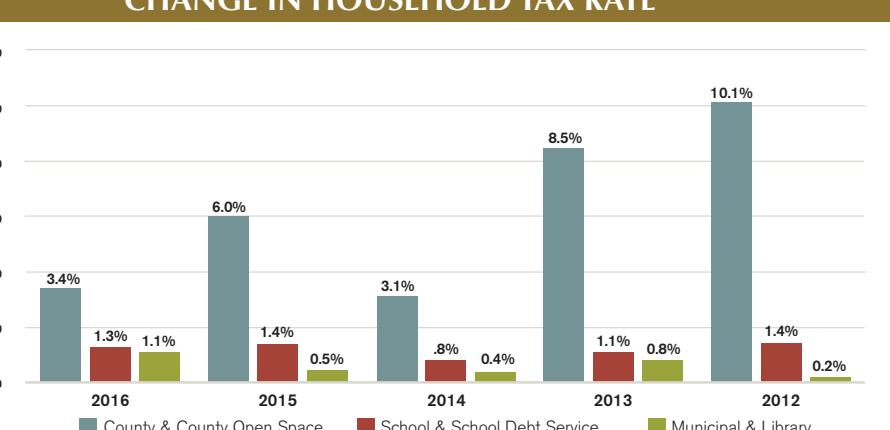
Note: Equalized valuation of property, which is more closely aligned to market value, is \$948,000.

2012 – 2016 PROPERTY TAX RATES

	2016*	2015	2014	2013	2012
MUNICIPAL	\$0.84	\$0.83	\$0.83	\$0.83	\$0.83
SCHOOL & SCHOOL DEBT	2.14	2.11	2.08	2.06	2.05
COUNTY & OPEN SPACE	1.24	1.20	1.14	1.10	1.02
PUBLIC LIBRARY	0.08	0.08	0.07	0.07	0.08
TOTAL	\$4.30	\$4.22	\$4.12	\$4.06	\$3.98

*2016 – Estimated Tax Rate per \$100 of assessed valuation

CHANGE IN HOUSEHOLD TAX RATE





2016 BUDGET SNAPSHOT

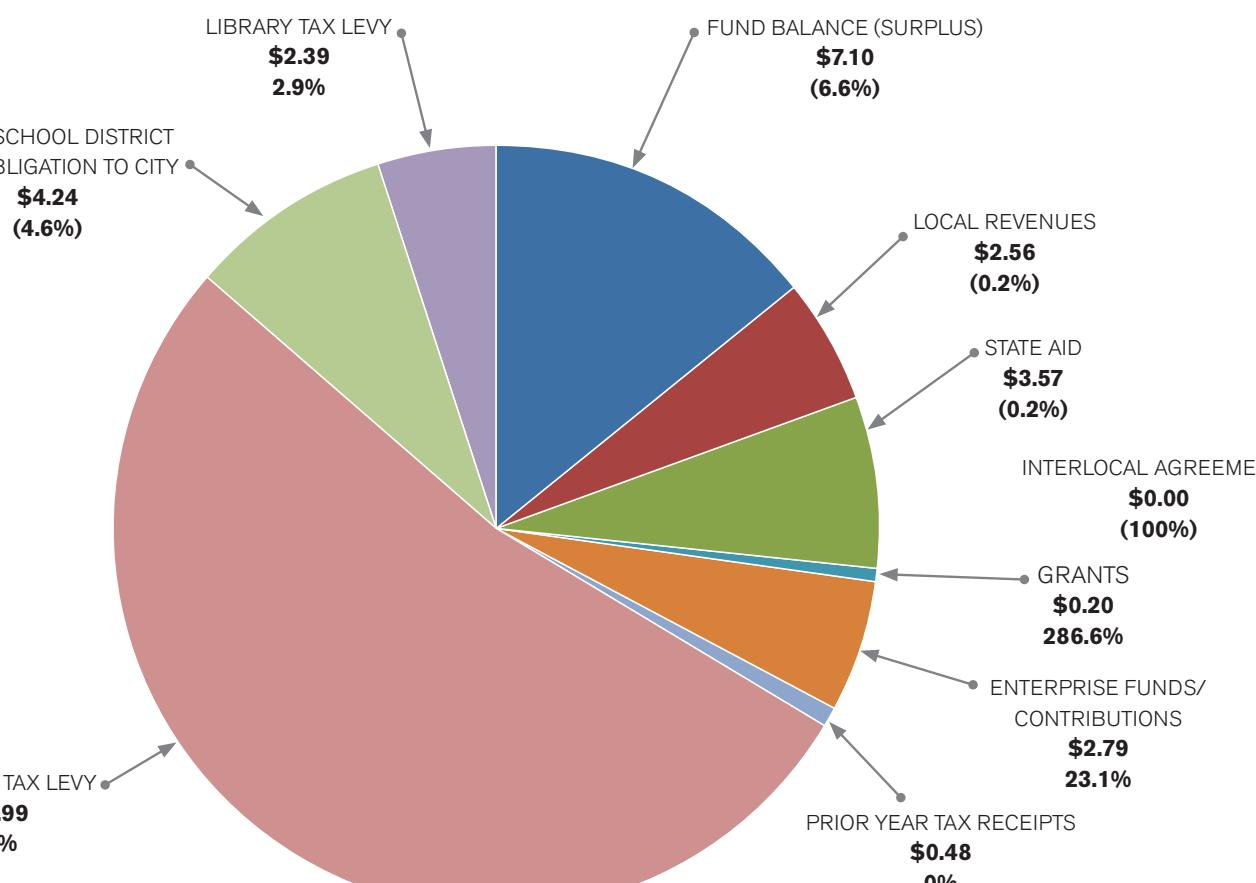
REVENUES	ANTICIPATED 2016	ANTICIPATED 2015	REALIZED 2015	2015-2016 BUDGET CHANGE	REALIZED 2014
General Revenues					
Fund Balance (Surplus)	\$7,100,000	\$7,600,000	\$7,600,000	-6.6%	\$6,300,000
Local Revenues	2,556,500	2,561,610	2,594,002	-0.2%	2,596,173
State Aid	3,568,257	3,575,789	3,575,789	-0.2%	3,533,434
Interlocal Agreements	0	41,000	41,000	-100.0%	164,590
Grants	202,361	52,350	239,681	286.6%	63,496
Enterprise Funds/ Contributions	2,788,384	2,264,527	2,210,710	23.1%	1,971,702
Prior Year Tax Receipts	475,000	475,000	485,515	0.0%	466,973
General Revenues Sub-Total	\$16,690,502	\$16,570,276	\$16,746,697	0.7%	\$15,096,369
Tax Levy Revenues					
Municipal Tax Levy	\$25,991,437	\$25,754,936	\$25,754,936	0.9%	\$28,616,238
Local School District Debt Obligation to City	4,244,133	4,449,262	4,449,262	-4.6%	4,196,880
Library Tax Levy	2,394,420	2,328,031	2,328,031	2.9%	2,247,435
Tax Levy Sub-Total	\$32,629,990	\$32,532,229	\$32,532,229	0.3%	\$35,060,553
Total Revenues	\$49,320,492	\$49,102,505	\$49,278,927	0.4%	\$50,156,922
UTILITY FUNDS					
User Fees Collected					
Parking Utility - Fees	\$3,002,079	\$2,821,344	\$3,092,981	6.4%	\$2,974,321
Parking Utility - Surplus used & Misc receipts	149,643	526,000	526,000	-71.6%	100,000
Sewer Utility - Fees	3,119,778	2,971,271	3,047,140	5.0%	3,381,809
Sewer Utility - Surplus used & Misc receipts	355,700	325,000	325,000	9.4%	76,500
Total User Fees and Receipts	\$6,627,200	\$6,643,615	\$6,991,121	-0.2%	\$6,532,630
Expenditures					
PROJECTED 2016					
Parking Utility - Salaries and Wages	\$714,000	\$665,000	\$603,075	7.4%	\$600,553
Parking Utility - Other Expenses	2,437,722	2,682,344	2,416,009	-9.1%	2,061,685
Sewer Utility - Salaries and Wages	290,000	289,250	281,666	0.3%	274,085
Sewer Utility - Other Expenses	3,185,478	3,007,021	2,939,290	5.9%	2,985,010
Total Expenses	\$6,627,200	\$6,643,615	\$6,240,040	-0.2%	\$5,921,333



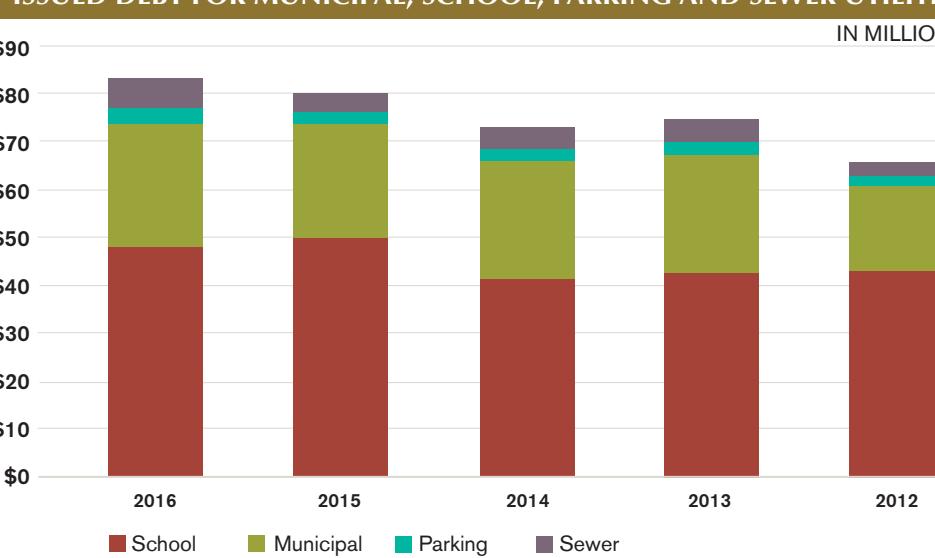
FINANCIAL SUMMARY TOTALS		
	2016	2015
GENERAL FUND		VARIANCE
Municipal Budget	\$ 49,320,492	\$ 49,102,505
Capital Budget	5,904,800	13,100,000
Sub-total	\$ 55,225,292	\$ 62,202,505
	(11.2%)	
SEWER UTILITY FUND		
Operations Budget	\$ 3,475,478	\$ 3,296,271
Capital Budget	500,000	960,000
Sub-total	\$ 3,975,478	\$ 4,256,271
	(6.6%)	
PARKING SERVICES UTILITY FUND		
Operations Budget	\$ 3,151,722	\$ 3,347,344
Capital Budget	1,900,000	10,450,000
Sub-total	\$ 5,051,722	\$ 13,797,344
	(63.4%)	
Total Financial Budgets	\$ 64,252,492	\$ 80,256,120
	(19.9%)	

MUNICIPAL REVENUE IN MILLIONS

Chart depicts 2016 projected General Fund revenues and percentage increase (or decrease) over 2015 amounts.



ISSUED DEBT FOR MUNICIPAL, SCHOOL, PARKING AND SEWER UTILITIES



APPROPRIATIONS

Municipal Operations (within "CAPS")

	PROPOSED 2016	APPROPRIATED 2015	EXPENDED 2015	2015-16 % CHANGE	APPROPRIATED 2014
General Government	\$649,268	\$699,310	\$634,204	-7.2%	\$697,500
Finance	809,150	932,653	723,275	-13.2%	873,035
Police	668,700	650,500	619,967	2.8%	625,500
Fire	488,100	205,050	176,571	138.0%	190,300
Emergency Management	6,207,300	6,039,600	6,167,170	2.8%	5,980,000
Community Services	331,500	430,000	366,287	-22.9%	420,000
Community Programs	3,779,000	3,852,801	3,853,027	-1.9%	3,980,700
Board of Health	534,500	540,500	431,428	-1.1%	531,500
Municipal Court	13,500	17,500	17,486	-22.9%	17,500
Utilities	4,671,500	4,483,585	4,563,862	4.2%	4,338,500
Insurance	2,287,000	2,319,350	2,173,191	-1.4%	2,283,200
Statutory Expenditures	809,918	755,500	751,146	7.2%	734,500
Municipal Operations Sub-Total	\$31,206,778	\$30,752,254	\$29,014,666	1.5%	\$30,228,607

Other Appropriations (excluded from "CAPS")

Maintenance of Free Public Library	\$2,394,420	\$2,328,031	\$2,266,088	2.9%	\$2,247,435
Grants	202,361	52,350	242,447	286.6%	63,490
Interlocal Agreements	879,950	589,882	589,882	49.2%	104,000
Capital Improvements	325,000	325,000	0	0.0%	325,000
Municipal Debt Service	3,226,568	3,067,194	3,067,122	5.2%	3,043,154
School Debt Service	5,456,133	5,350,794	5,350,714	2.0%	4,707,057
Deferred Charges & Reserves	445,000	337,000	237,000	32.0%	349,000
Other Appropriations Sub-Total	\$12,929,432	\$12,050,251	\$11,753,253	7.3%	\$10,839,142
Reserve for Uncollected Taxes	\$5,184,282	\$6,300,000	\$6,300,000	-17.7%	\$6,300,000
Total Appropriations	\$49,320,492	\$49,102,505	\$47,067,919	0.4%	\$47,367,741

CITY PERSONNEL

	2016	2015	2014
FULL TIME (FT)	175	179	181
PART TIME (PT)	25	29	31
TOTAL	200	208	212

- Included in Total are 10 FT and 9 PT Sewer & Parking Services Utilities employees
- 2015 Staffing Changes:
 - Police: Decrease of 3 FT Dispatchers
 - Fire: Decrease of 3 FT and 2 PT Dispatchers
 - Finance: Increase of 1 FT and decrease of 1 PT
 - Health: Increase of 1 FT and decrease of 2 PT
<li